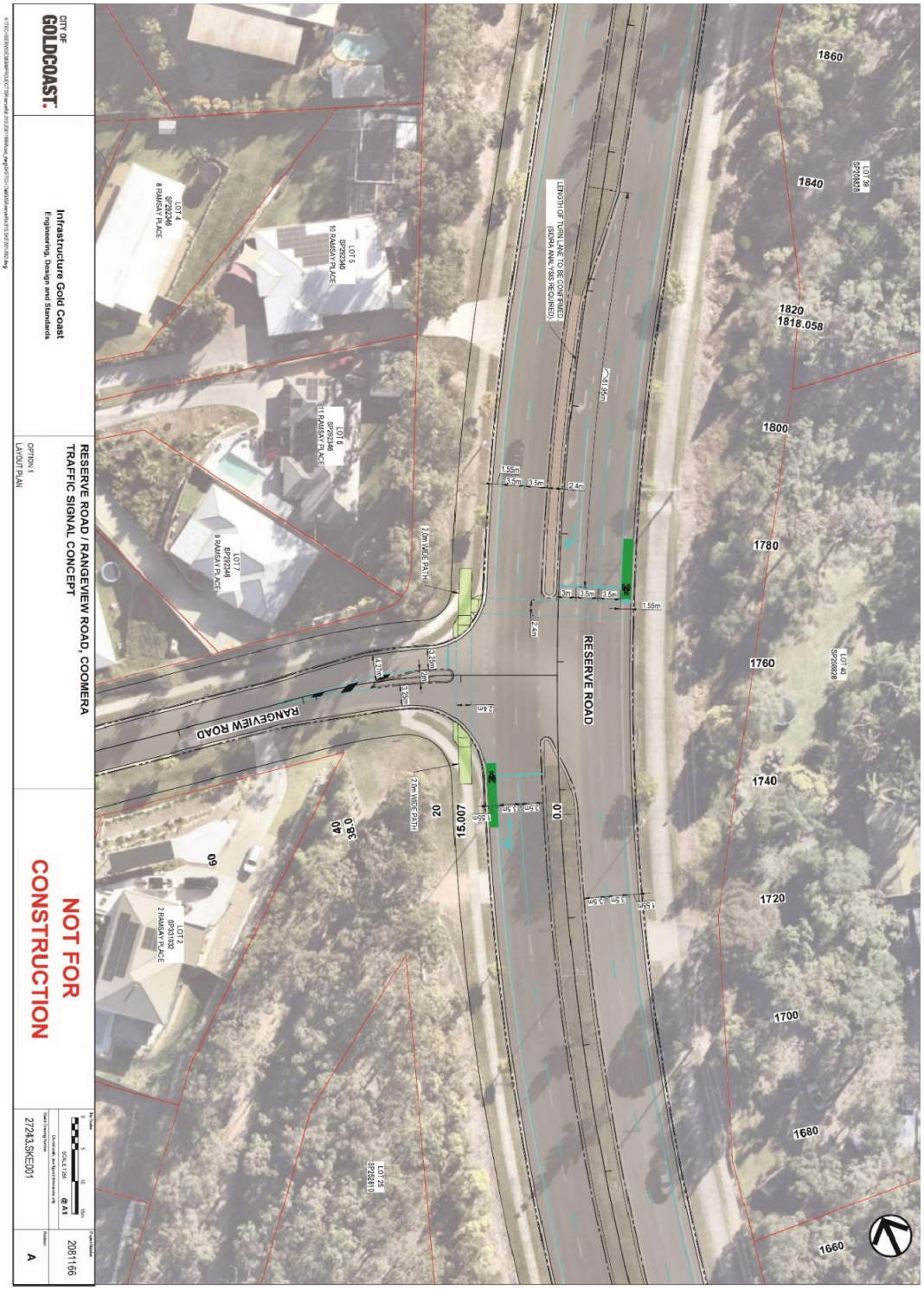ATTACHMENT – Concept Plan